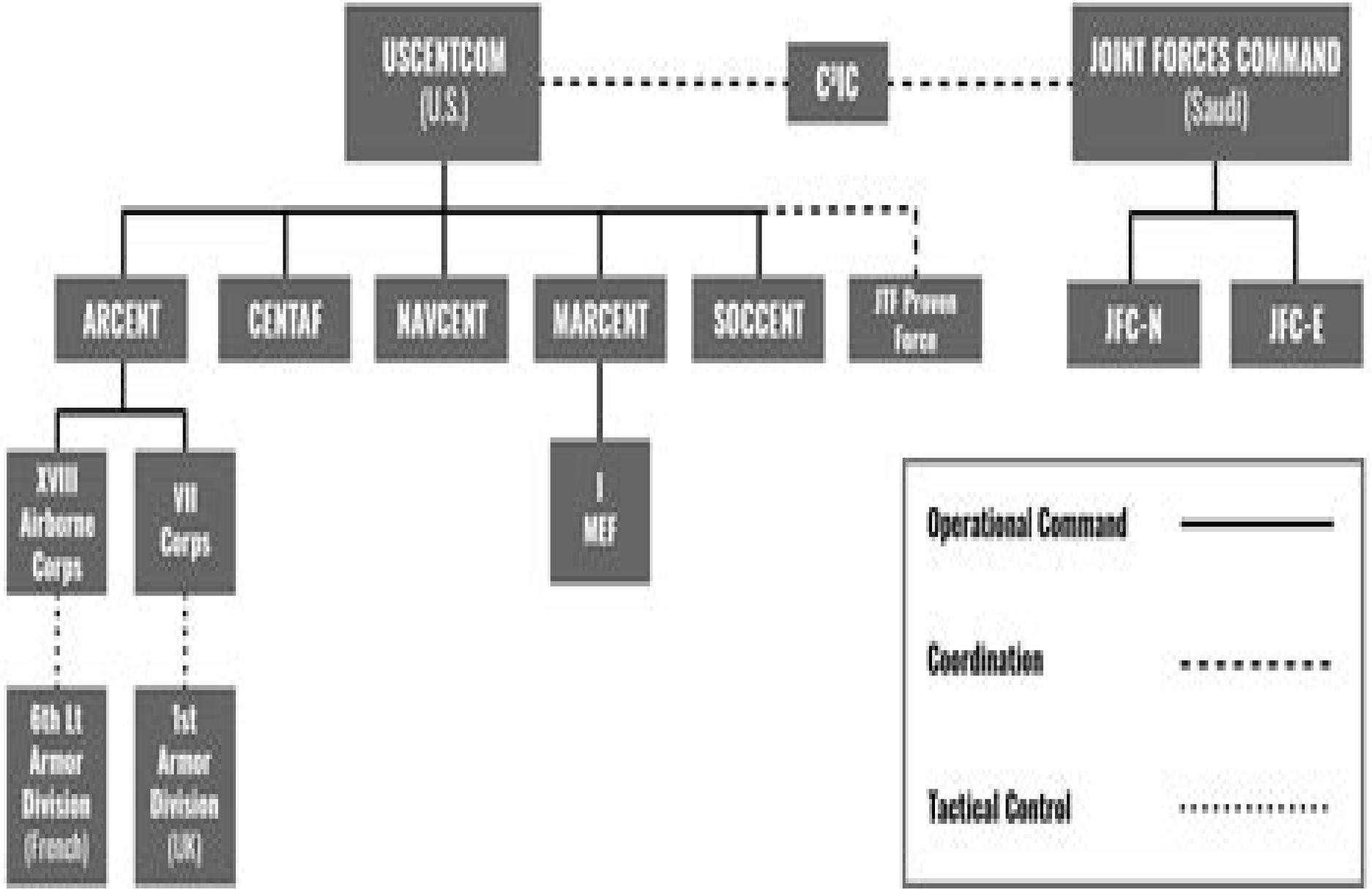


COALITION COMMAND RELATIONSHIPS



Coalition Command And Control

William R. Pope



Coalition Command And Control:

Coalition Command and Control Martha E. Maurer, 2002-06 The future security environment will be more complex as more regional powers emerge each with its own expectation of independent decisionmaking U S strategy as presented in the National Military Strategy 1992 and other statements addresses a continuing requirement to be ready for unilateral action It also outlines the expectation that the United States will continue to lead in efforts supporting global peace and security using forward presence crisis response and multinational operations After the Gulf War some political military analysts and national leaders saw ad hoc coalitions as the wave of the future Others seeing the difficulties of planning for an ad hoc operation disagreed and instead supported a decrease in U S security involvement with other nations World events subsequently showed the necessity of being prepared to work with allies not part of established regional security arrangements Although not a first choice the possibility of ad hoc coalition operations is now recognized as an option This paper originally published in 1994 by The Center for Advanced Concepts and Technology of the National Defense University examines the many factors that influence command and control of coalition operations The factors considered include the nature of a coalition itself generally transitory Previous coalition operations were created out of necessity Such coalitions generally ended as soon as their immediate purpose was completed although some evolved to become more structured or permanent alliances

Coalition, Command and Control Martha E. Maurer, Institute for National Strategic Studies, 1996

Coalition Command and Control Joseph A. Moore, ARMY COMMAND AND GENERAL STAFF COLL FORT LEAVENWORTH KS SCHOOL OF ADVANCED MILITARY STUDIES., 1993 This monograph examines the command and control structure available to coalition land commanders The intent of the monograph is to identify essential considerations that should be met to choose a particular command structure For example why was a parallel command structure used in DESERT STORM and what factors were key to that decision The expectation is that there are lessons to be derived from our coalition experiences that may be useful in future coalitions FM 100 8 Combined Army Operations Draft identifies three fundamental structures integrated parallel and lead nation Historically the US Army has experienced each structure This monograph will examine the US British integrated command during World War II the US led lead nation structure in the Korean War 1950 1952 and during Operation PROVIDE COMFORT in 1991 and the parallel structure used during Operations DESERT SHIELD DESERT STORM in 1990 and 1991

Coalition Command and Control David S. Alberts, 1994 Peace operations differ in significant ways from traditional combat missions As a result of these unique characteristics command arrangements become far more complex The stress on command and control arrangements and systems is further exacerbated by the mission s increased political sensitivity Current JTF headquarters need to be augmented in a number of different ways to make them more effective in a coalition peace operations environment

Coalition Command And Control: Defining By Casebook Studies... U.S. Department Of Defense National Defense University, 1998*

Command and Control Challenges During Coalition Operations ,1995 The multinational and ad hoc nature of coalition operations presents unique command and control challenges As the leaders of many current and future coalitions U S military commanders must develop an acute awareness and possess an in depth understanding of the unique command and control challenges they will face during coalition operations The purpose and intent of this paper is to contribute to this awareness and understanding through an analysis of these challenges Historic and recent coalition operations are cited to amplify the relevance to each challenge Possible solutions are provided to assist commanders during future coalition operations The unique command and control challenges confronting U S military commanders during coalition operations can be categorized under four main headings National Goals and Objectives Culture and Language Integration and Doctrine and Technology and Information Although recent joint U S military publications provide sources of basic guidance they fail to present adequate analysis to enhance awareness and understanding of these unique command and control challenges There are no text book solutions which can be applied to meet all the unique command and control challenges Commanders must depend on their awareness and understanding

U.S. and Coalition Command and Control Interoperability for the Future William R. Pope,2001 The U S Army is on a course to transform its forces with capabilities that are generations beyond those in existence today These same forces are also more likely than ever before to serve in nearly all forms of future operations with forces from other nations Will the Army s transformation enhance its ability to interoperate with allied and coalition partners or will it broaden a gap that already exists Interoperability among our U S Services is a challenge but is becoming less of an obstacle as the Joint community strengthens our resolve to comply with joint interoperability standards Interoperability with coalition partners is improving in some regards and is becoming more difficult in others The bi polar nature of this situation has the potential to expand if steps are not taken to codify our intentions with coalition partners and work toward solutions that enable mutually supportive relationships The Army faces the challenge to develop future systems capable of supporting the exchange of Command and Control C2 information needed to support our operations and those of our allies Sufficient knowledge exists in the Command Control Communications Computers and Intelligence C4I community to recognize the importance of coalition interoperability but little detail exists to determine the actual information or knowledge transfer that needs This paper will explore the needs of U S and coalition partners in the exchange of C2 information

Coalition Command and Control: Peace Operations ,1994 Peace operations differ in significant ways from traditional combat missions As a result of these unique characteristics command arrangements become far more complex The stress on command and control arrangements and systems is further exacerbated by the mission s increased political sensitivity Current JTF headquarters need to be augmented in a number of different ways to make them more effective in a coalition peace operations environment

The Unsolved Mystery of Coalition Command and Control ,2005 The current U S National Security Strategy places great emphasis on multinational cooperation and execution for all facets of the

Global War on Terror Current political realities and the stretched state of our deployed military forces are likely to increase that focus during President Bush's second term and beyond While working through alliances and coalitions for missions as diverse as peacekeeping or conventional war Command and Control C2 problems continue to severely limit multinational military effectiveness Despite multiple post Cold War military interventions shared by the U S and its European allies a readily adaptable or in place C2 structure remains elusive This has led to the twofold problem of decreasing warfighting effectiveness and jeopardizing some or all of coalition objectives However a successful C2 structure is attainable through steadfast insistence on unity of effort doctrinal advances and assured multinational interoperability Several recent examples of NATO or coalition Command and Control failures exemplify how this critical principle of war continues to be neglected at the expense of money time and lives Current endeavors to strengthen the ability of NATO or coalitions to establish clear functional command structures are investigated Finally some recommendations and simplified examples for how they might play out in potential scenarios serve to illustrate how multinational military operations can be improved

Establishing Theater Command and Control In a Coalition of Nations: Requirements for U.S. Doctrine, 1992 Most conflicts involving the US especially during the 20th century have been newly formed coalition affairs and US operations with other nations are likely to be the norm in the future Such coalition partners may well be very different from the US With limited or no alliance arrangements between the US and many potential partners the establishment of theater command and control among diverse nations becomes an important consideration in coalition operations This study examines what further US doctrine is needed concerning the establishment of theater command and control C2 in a coalition of nations The answer is sought by examining why such doctrine is useful and by looking at historical US coalitions with major partners the British In World War II the Republic of Korea in the Korean War and Saudi Arabia in Operation DESERT SHIELD STORM Each coalition pair is examined to determine the extent of similarities between them in terms of conflicting political cultural and military problems and objectives of coalition partners differing logistical capabilities and differing armaments training and doctrine of each armed force The nature of the theater C2 structures used and the mechanisms for dealing with differences between partners in each coalition are investigated Next the study surveys current US coalition C2 doctrine looking for useful guidelines to help future theater commanders establish C2 in specific situations Coalition doctrine is lacking in useful detail especially for other than combined C2 structures and resulting coordination and liaison challenges History does however offer models of theater C2 structures that are potentially applicable for future situations

Coalition command and control Dr. Sterling D. Sessions, Carl R. Jones, 1996 *Command and Control in Coalition Warfare* Anthony J. Rice, Army War College (U.S.), 1996 Coalition Command and Control: Peace Operations, 1994 Peace operations differ in significant ways from traditional combat missions As a result of these unique characteristics command arrangements become far more complex The stress on command and control arrangements and systems is further exacerbated by the mission's increased

political sensitivity Current JTF headquarters need to be augmented in a number of different ways to make them more effective in a coalition peace operations environment Command and Control in Coalition Warfare Anthony J. Rice, 1996

The rapid changes in the world since the end of the Cold War have re-awakened interest in coalition warfare. Indeed, both the National Security Strategy and the National Military Strategy see coalition warfare as the norm for the Armed Forces of the USA. The most contentious area in coalition warfare is the command and control arrangements. In particular, what authority will the coalition commander have and the converse, what day-to-day control will national authorities have over the employment of their forces. The paper examines historical examples with particular emphasis on the two world wars. It notes that in WW1 that Unity of Effort proved insufficient under the pressures of March 1918 and examines the development of Unity of Command and integrated staffs in WW2. It then compares these lessons with current joint doctrine and notes that the emphasis today is on Unity of Effort and parallel command rather than Unity of Command. It concludes by questioning whether we have surrendered too easily the principle of Unity of Command.

Abstract: Coalition Command, Control, Communications, Computer, and Intelligence Systems Interoperability: A Necessity Or Wishful Thinking, 2000

This study examines whether coalition command control communications computer and intelligence C4I systems interoperability is the next logical step for the US beyond joint interoperability. This study uses US experiences in the Korean War, DESERT SHIELD, STORM Operation JOINT ENDEAVOR plus past research to analyze and establish current trends, patterns and gaps in coalition interoperability. It is clear from previous operations and past research that the US allies and coalition partners have not mastered coalition C4I systems interoperability. In order to achieve coalition C4I systems interoperability, this study recommends a course of action (COA) to rely on common US C4I systems or adopt common technical standards to ensure coalition interoperability in the acquisition of C4I systems. Adopting this COA allows alliance and coalition partners to either purchase US C4I systems or design and procure C4I systems that will be interoperable based on common technical standards. Future operations will be multinational and coalition interoperability will be paramount to success. Training programs, combined exercises, military-to-military contacts, foreign military sales, coalition doctrine, modularity, the global grid and Radiant Mercury, a tool for multilevel security, formulate conditions for success, thus making coalition interoperability the next logical step beyond joint interoperability when designing, procuring and building US C4I systems.

U.S. and Coalition Command and Control Interoperability for the Future William R. Pope, Army War College (U.S.), 2001

The U.S. Army is on a course to transform its forces with capabilities that are generations beyond those in existence today. These same forces are also more likely than ever before to serve in nearly all forms of future operations with forces from other nations. Will the Army's transformation enhance its ability to interoperate with allied and coalition partners or will it broaden a gap that already exists? Interoperability among our U.S. Services is a challenge but is becoming less of an obstacle as the Joint community strengthens our resolve to comply with joint interoperability standards. Interoperability with coalition partners is

improving in some regards and is becoming more difficult in others The bi polar nature of this situation has the potential to expand if steps are not taken to codify our intentions with coalition partners and work toward solutions that enable mutually supportive relationships The Army faces the challenge to develop future systems capable of supporting the exchange of Command and Control C2 information needed to support our operations and those of our allies Sufficient knowledge exists in the Command Control Communications Computers and Intelligence C4I community to recognize the importance of coalition interoperability but little detail exists to determine the actual information or knowledge transfer that needs This paper will explore the needs of U S and coalition partners in the exchange of C2 information

Coalition Command, Control, Communications, Computer, and Intelligence Systems Interoperability MICHAEL B. BLACK, 2025-05-22 This study examines whether coalition command control communications computer and intelligence C4I systems interoperability is the next logical step for the US beyond joint interoperability This study uses US experiences in the Korean War DESERT SHIELD STORM Operation JOINT ENDEAVOR plus past research to analyze and establish current trends patterns and gaps in coalition interoperability It is clear from previous operations and past research that the US allies and coalition partners have not mastered coalition C4I systems interoperability In order to achieve coalition C4I systems interoperability this study recommends a course of action COA to rely on common US C4I systems or adopt common technical standards to ensure coalition interoperability in the acquisition of C4I systems Adopting this COA allows alliance and coalition partners to either purchase US C4I systems or design and procure C4I systems that will be interoperable based on common technical standards Future operations will be multinational and coalition interoperability will be paramount to success Training programs combined exercises military to military contacts foreign military sales coalition doctrine modularity the global grid and Radiant Mercury a tool for multilevel security formulate conditions for success thus making coalition interoperability the next logical step beyond joint interoperability when designing procuring and build US C4I systems This work has been selected by scholars as being culturally important and is part of the knowledge base of civilization as we know it This work was reproduced from the original artifact and remains as true to the original work as possible Therefore you will see the original copyright references library stamps as most of these works have been housed in our most important libraries around the world and other notations in the work This work is in the public domain in the United States of America and possibly other nations Within the United States you may freely copy and distribute this work as no entity individual or corporate has a copyright on the body of the work As a reproduction of a historical artifact this work may contain missing or blurred pages poor pictures errant marks etc Scholars believe and we concur that this work is important enough to be preserved reproduced and made generally available to the public We appreciate your support of the preservation process and thank you for being an important part of keeping this knowledge alive and relevant

Understanding Battlefield Coalitions Rosella Cappella Zielinski, Ryan Grauer, 2023-09-11 This book improves our understanding of battlefield coalitions providing novel

theoretical and empirical insight into their nature and capabilities as well as the military and political consequences of their combat operations. The volume provides the first dataset of battlefield coalitions, uses primary sources to understand how non-state actors of varying types form such groupings, reports interviews with policymakers illuminating North Atlantic Treaty Organization operations, and uses case studies of various wars waged throughout the nineteenth, twentieth, and twenty-first centuries to understand how other such collectives have operated. Part I introduces battlefield coalitions as an object of study, demonstrating how they are distinct from other wartime collectives. Using a novel dataset of actors fighting in 492 battles during interstate wars waged between 1900 and 2003, it provides for the first time a comprehensive portrait of the universe of battlefield coalitions. Part II explores processes and dynamics involved in the formation of battlefield coalitions, addressing how potential coalition members prepare for future battles in peacetime as well as the consequences of such preparations and the dynamics of mission design. Part III focuses on how battlefield coalitions are organized and fight when combat ensues, notably their decision-making rules and practices, command structures, and learning capacities. Part IV addresses three curious tendencies observed in the operations of battlefield coalition partners: underproviding effort in combat, rebels and terrorist networks persisting in cooperation even when their interests diverge, and members defecting from the collective. Part V concludes with a chapter outlining for future researchers what we know about battlefield coalitions and what remains to be understood. This book will be of much interest to students of military and strategic studies, defence studies, and International Relations.

Coalition Command, Control, Communications, Computer, and Intelligence Systems Interoperability: A Necessity Or Wishful Thinking, 2000. This study examines whether coalition command, control, communications, computer, and intelligence (C4I) systems interoperability is the next logical step for the US beyond joint interoperability. This study uses US experiences in the Korean War, DESERT SHIELD, STORM Operation, JOINT ENDEAVOR, plus past research to analyze and establish current trends, patterns, and gaps in coalition interoperability. It is clear from previous operations and past research that the US allies and coalition partners have not mastered coalition C4I systems interoperability. In order to achieve coalition C4I systems interoperability, this study recommends a course of action (COA) to rely on common US C4I systems or adopt common technical standards to ensure coalition interoperability in the acquisition of C4I systems. Adopting this COA allows alliance and coalition partners to either purchase US C4I systems or design and procure C4I systems that will be interoperable based on common technical standards. Future operations will be multinational, and coalition interoperability will be paramount to success. Training programs, combined exercises, military-to-military contacts, foreign military sales, coalition doctrine, modularity, the global grid, and Radiant Mercury, a tool for multilevel security, formulate conditions for success, thus making coalition interoperability the next logical step beyond joint interoperability when designing, procuring, and building US C4I systems.

Command and Control in Operations Other Than War, Ty Alan Schieber, Naval Postgraduate School (U.S.), 1994. The author presents a new framework for approaching command and

control in operations other than war OOTW Currently no common doctrine exists between potential coalition partners to guide the command and control process in this particular environment As a consequence coalitions are formed ad hoc which has potential consequences for the adequacy of the resulting command and control process and system and commensurately for the speed and impact a coalition may have in a target environment The author examines current U S perceptions concerning command and control intelligence and communications and the conceptual adjustments required for U S forces involved in the irregular environment Challenges and lessons learned from recent OOTW are then discussed in order to identify to the degree possible specific impediments to optimum coalition command and control Conclusions stress that a common and standardized approach is required to blend the political agendas capabilities and limitations of a diverse coalition into an efficient and effective entity To accomplish this the approach must include a methodical and iterative process which logically chronologically and holistically frames and links the problem at hand the resources arrayed to address the problem and the functions that compromise the problem solving process in a manner appropriate to existing conditions at any particular time The COordination COoperation and COnsensus CO3 Loop presented in this thesis makes an initial effort at providing the common approach required

Reviewing **Coalition Command And Control**: Unlocking the Spellbinding Force of Linguistics

In a fast-paced world fueled by information and interconnectivity, the spellbinding force of linguistics has acquired newfound prominence. Its capacity to evoke emotions, stimulate contemplation, and stimulate metamorphosis is actually astonishing. Within the pages of "**Coalition Command And Control**," an enthralling opus penned by a very acclaimed wordsmith, readers set about an immersive expedition to unravel the intricate significance of language and its indelible imprint on our lives. Throughout this assessment, we shall delve into the book's central motifs, appraise its distinctive narrative style, and gauge its overarching influence on the minds of its readers.

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Table of Contents Coalition Command And Control

1. Understanding the eBook Coalition Command And Control
 - The Rise of Digital Reading Coalition Command And Control
 - Advantages of eBooks Over Traditional Books
2. Identifying Coalition Command And Control
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Coalition Command And Control
 - User-Friendly Interface
4. Exploring eBook Recommendations from Coalition Command And Control
 - Personalized Recommendations
 - Coalition Command And Control User Reviews and Ratings
 - Coalition Command And Control and Bestseller Lists

5. Accessing Coalition Command And Control Free and Paid eBooks
 - Coalition Command And Control Public Domain eBooks
 - Coalition Command And Control eBook Subscription Services
 - Coalition Command And Control Budget-Friendly Options
6. Navigating Coalition Command And Control eBook Formats
 - ePub, PDF, MOBI, and More
 - Coalition Command And Control Compatibility with Devices
 - Coalition Command And Control Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Coalition Command And Control
 - Highlighting and Note-Taking Coalition Command And Control
 - Interactive Elements Coalition Command And Control
8. Staying Engaged with Coalition Command And Control
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Coalition Command And Control
9. Balancing eBooks and Physical Books Coalition Command And Control
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Coalition Command And Control
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine Coalition Command And Control
 - Setting Reading Goals Coalition Command And Control
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Coalition Command And Control
 - Fact-Checking eBook Content of Coalition Command And Control
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
14. Embracing eBook Trends
- Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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